Timor-Leste - Threshold

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Overview

Identification

COUNTRY
Timor-Leste

EVALUATION TITLE
Threshold

EVALUATION TYPE
Independent Performance Evaluation

ID NUMBER
DDI-MCC-TLS-SI-THRESHOLD-2014-v1

Version

VERSION DESCRIPTION
Not applicable to this evaluation; no quantitative data to be shared

Overview

ABSTRACT
This final performance evaluation is intended to provide an objective, rigorous, and evidence-based analysis of the Fostering Transparency Initiative's (FOTI) overall performance. Specifically, the evaluation will look to identify, review, and assess four key aspects by utilizing the following evaluation questions:

1. Program Logic

a. Were the original six program components relevant to the Timorese context? (e.g. were they based on initial analysis of assumptions, risks, and external factors?)

b. Were any changes made to the program logic during the implementation? If so, were they appropriate?

2. Activities Designed and Implemented

a. Were planned activities actually implemented? Why or why not?

b. Were any new activities designed and implemented? If so, why?

c. What was the effectiveness of activities?

3. Influence on Changes in Knowledge, Attitudes, and Behaviors

a. Did implemented activities lead to measurable outcomes, such as changes in knowledge, attitudes, or behavior?

4. Sustainability & Lessons Learned

a. Have key implemented activities been sustained?

b. What is the likelihood for future sustainability?

c. What are the key aspects of FOTI that should be continued in the near term?

d. Which aspects of FOTI would be appropriate to replicate in other contexts?

EVALUATION METHODOLOGY

Other (Performance Evaluation)

UNITS OF ANALYSIS
Individuals

KIND OF DATA
Other

TOPICS

Topic	Vocabulary	URI
Capacity Building and Institutional Development	MCC Sector	

KEYWORDS
Transparency, Reform, Corruption

Coverage

GEOGRAPHIC COVERAGE
National coverage

Producers and Sponsors

PRIMARY INVESTIGATOR(S)

Name	Affiliation
Social Impact	

FUNDING

Name	Abbreviation	Role
Millennium Challenge Corporation	MCC	

Metadata Production

METADATA PRODUCED BY

Name	Abbreviation	Affiliation	Role
Millennium Challenge Corporation	MCC		Metadata Producer

DATE OF METADATA PRODUCTION
2015-01-05

DDI DOCUMENT VERSION
Version 1.0 (January 2015)

DDI DOCUMENT ID
DDI-MCC-TLS-SI-THRESHOLD-2014-v1

MCC Compact and Program

COMPACT OR THRESHOLD
Timor-Leste

PROGRAM
In September 2010, the Millennium Challenge Corporation's Board of Directors approved the Democratic Republic of Timor-Leste's (RDTL) proposal for a $10,496,000 Threshold Program. The Timor-Leste Threshold Program was funded by MCC with oversight provided by its partner, the United States Agency for International Development. Implemented by Casals & Associates, FOTI focused on Component I of the Threshold Program, Strengthening Anti-Corruption (AC) Efforts, and

accounts for $6,961,340 of the total Threshold Program's budget. The program worked to reduce corruption and emphasized building human and institutional capacity. The Fostering Transparency Initiative was divided into six major components: (A) Anti-Corruption Commission; (B) Office of the Prosecutor General; (C) Internal and External Audit; (D) Procurement; (E) National Parliament; and (F) External Watchdog and Public Advocacy. The program operated from February 1, 2011 to March 31, 2014.

MCC SECTOR
Capacity Building and Institutional Development (Cap Bldg & Inst Dev)

PROGRAM LOGIC
The Threshold Program for Anti-Corruption (TPA) program objective mirrored the corruption-related "result" of the Assistance Agreement (AA) between MCC and the RDTL. This objective sought to reduce corruption through a two-fold approach of building the capacity and increasing coordination of "key actors" within the RDTL to "prevent, detect, and punish the misuse of government funds." In order to achieve this objective, the program selected six intermediate results that looked to develop the capacity of the six institutions ("components") identified in the program solicitation. The TPA design was informed by a comprehensive Corruption Assessment of the context in Timor-Leste, conducted by Management Systems International in 2009. The Assessment identified low capacity and weak oversight as two of four core issues influencing corruption in the country; specifically, the study found that the CAC, the external audit body, the OIG, the justice system, the NP, and the media were all "nascent institutions [which] need further support." The designation of the six components reflects an adoption of the Assessment's recommendations to support these institutions.

PROGRAM PARTICIPANTS
Program implementer staff, program partner staff, direct and indirect beneficiaries

Sampling

Sampling Procedure

A random sample of monitoring data from 17 trainings was analyzed to assess both the strength of the technical questions in the tests and also the level of trainee learning as captured by the post-tests. The Team Leader interviewed also 14 key informants interviewed during the preliminary fieldtrip in February 2014 using convenience sampling. A total of 44 informants were interviewed by the full field team during the field visit in July 2014. Four additional stakeholders were interviewed via phone after the fieldwork was completed.

Questionnaires

No content available

Data Collection

Data Collection Dates

Start	**End**	**Cycle**

Data Collection Notes

The mixed methods evaluation was carried out by a four-member team from Social Impact, Inc. during field visits in early 2014. In February 2014, while the FOTI project was still active, the Team Leader completed preliminary data collection during an evaluation design trip. In July 2014, the other three team members completed data collection during a two week field visit to Timor-Leste. The evaluation utilized ongoing data analysis, an iterative methodology, and careful triangulation of data sources throughout the research process. The evaluation team utilized the following methodologies: document review; technical evaluation of "deliverables"; pre- and post-test data; key informant interviews; and a field visit to Baucau.

Although the evaluation team attempted to complete a rigorous examination of the approved research questions, it proved impossible to utilize all of the proposed research methodologies due to logistical and bureaucratic realities in Timor-Leste. For example, although the team initially planned to conduct mini-surveys and focus group discussions, the team did not gain access to enough program beneficiaries to make data obtained from such informants meaningful. Other limitations include: challenge in measuring qualitative outcomes; logistical and timing challenges; recall and attribution bias; selection bias; and use of interpreter. For further details, please see Annex II. While these factors limit the quantity and quality of the data collected, the team made every effort to fill gaps in the data, particularly by examining all available program documentation. Through this triangulation of sources, the team feels that the information presented in this report is an accurate depiction of the FOTI program.

Data Collectors

Name	Abbreviation	Affiliation
Casals & Associates		
Social Impact, Inc.	SI	

Data Processing

No content available

Data Appraisal

No content available